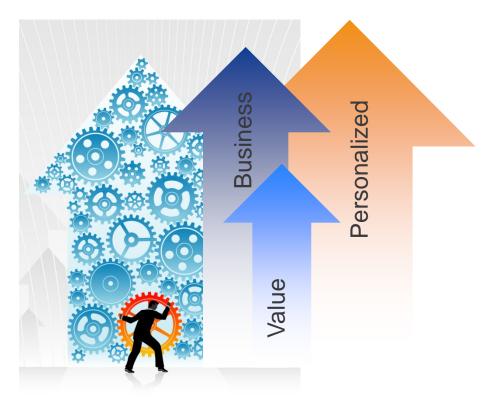


Implementing Intelligent Swarming

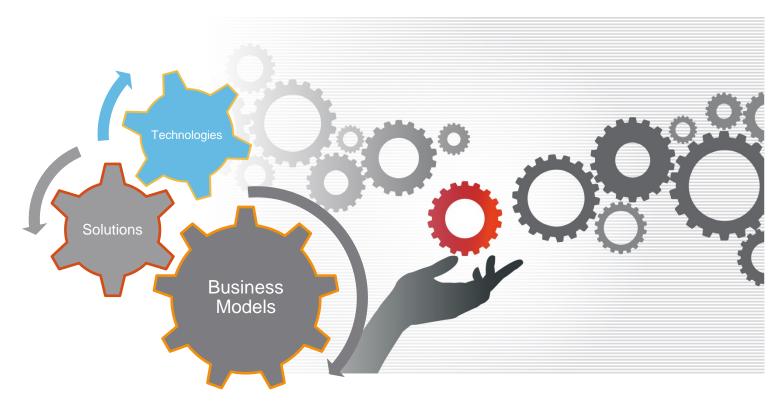
Koree Mires - Sr. Manager, Service Capability Architect September 2016

Disruption 1: Customer Needs





Disruption 2: The Market





Disruption 3: The Net Generation





Shifts Happen....





We changed things a bit.



Step 1:Transform From Escalation to Collaboration





Step 2: Earn Reputation Bragging Rights!





Step 3: Evolve The Culture





Step 4: New Behaviors





What does it look like?



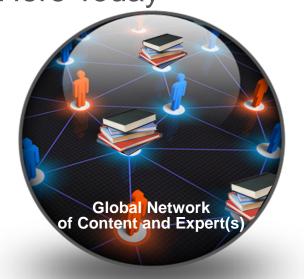
Support as a Network + Intelligent Swarming Delivering an Industry-leading Customer Experience Built for the Future, Here Today

"Intelligent Matching"

Connects customers with the experts and knowledge to solve their problem

"Collaborative Engagement"

Global network of experts solving problems through dynamic teaming and swarming



"Knowledge through Collaboration"

Systematically created, refined, and reused, naturally in the workflow

"Reputation & Gamificaton"

Encourages participation, drives quality content and recognizes experts' contributions

"Integrated Workflow"

Single environment where experts can do their job without using multiple tools



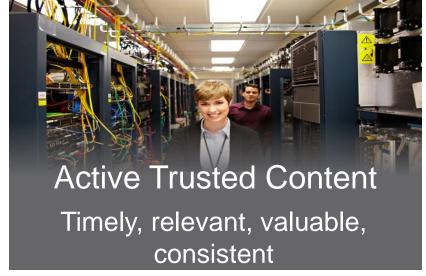
What does success look like?



What Does Success Look Like?

A flexible, collaborative, knowledgeable workforce, built on trust, that add value to each other and customers







It's about People & Process

technology/tools are enablers, NOT the solution





Process Design Methodology

AS-IS PROCESS ASSESSMENT + Current State

- Understand your business objectives and goals
- Conduct workshop with SMEs and cross-functional team members
- Complete <u>baseline</u> review of processes as they are currently defined ("Should-be") and as they are actually being practiced in reality
- Define systems impacts and requirements
- Create current state, or "As-Is," process flows
 - o Levels 1-4

TO-BE PROCESS DESIGN +

- Prioritize processes based on what's important to the <u>customer</u> and <u>business</u>
- Conduct workshop with SMEs and cross-functional team members define desired operational workflow
- Align new processes to industry best practices and company standards
- Create the desired future state, or "To-Be," process flows
 - o Levels 1-4

GAP ANALYSIS +

- Analyze gaps between "As-Is" and "To-Be" environment
- Analyze and identify <u>failure</u> <u>points</u> and <u>major gaps</u>
- Identify opportunities to standardize policy and procedures
- Enable optimizing tools
- Create gap analysis document
- System & process improvement recommendations

PROCESS ENABLEMENT +

- Drive and facilitate decisions for the enablement phase
- Design of operational governance model
- Provide business requirements guidance for systems enablement
- Implement metric overlays that include KPIs to monitor processes, systems, behaviors, and adoption
- Engage change management resources to facilitate process change implementation



Right Knowledge Worker, Right Work, Right Time





It's So Simple...

- Get the work to the right person
- Connect that person to other smart people
- Capture what they do and reuse it
- Do it all in the workflow!

EASY!



The Technology and Architecture

Force.com (Salesforce Service Cloud)

- Case Management
- Collaboration launch point
- Single workflow tool

Lithium

- Collaborative platforum
- Knowledge capture and reuse point

DROOLS Business Rules Engine

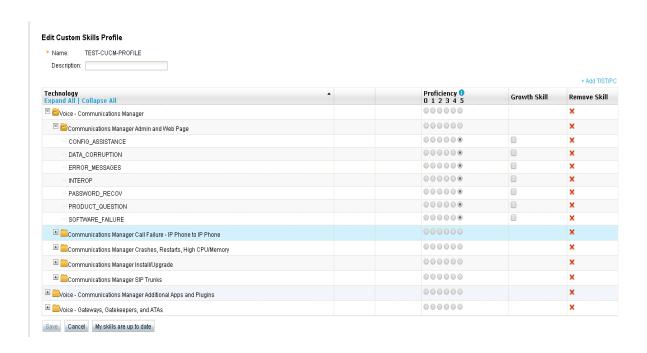
- Intelligent Matching engine
- Business controlled



Resource Profile Is Critical

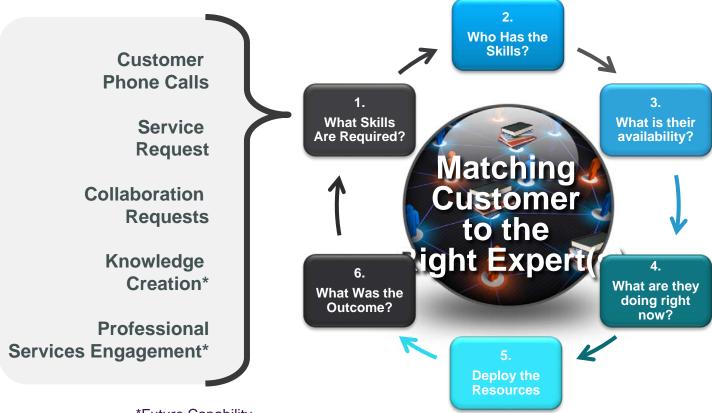
Create a profile for your resources:

- What They Know
- How WellThey Know It



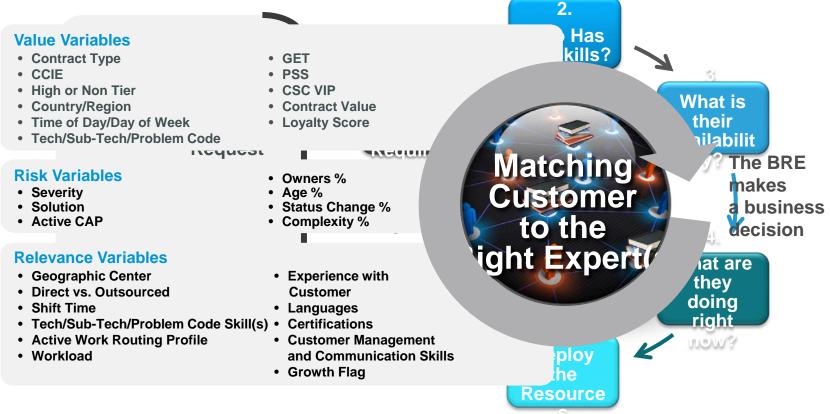


Get The Work To The Resource



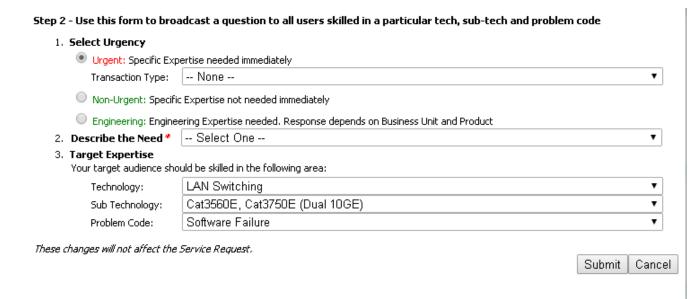


Value/Risk/Relevance: The eHarmony Moment



Connect Them To Other Smart People

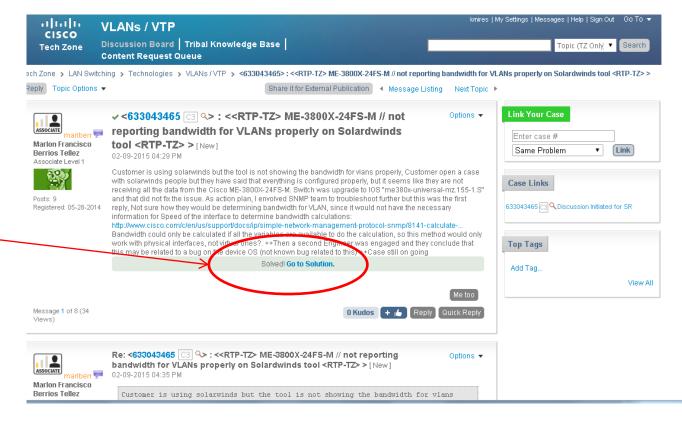
Make it easy to find the right resource





Capture What They Do and Reuse It

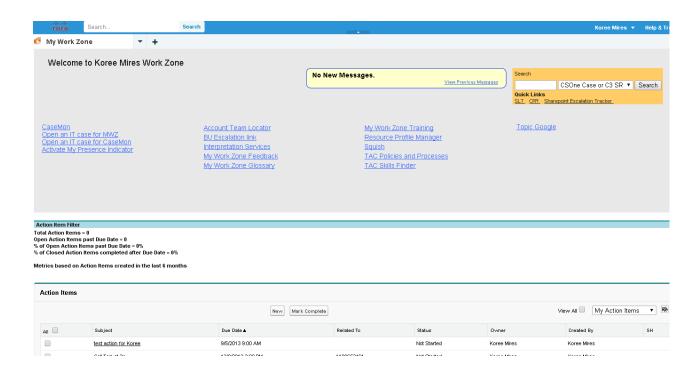
Leverage collaborative interactions to generate - knowledge





Do It in the Workflow

Tools enable the processes so make it simple and streamlined





WARNING: Culture Change Required

- Change Management is THE critical piece
- Anti-bodies will continue
- Persistence pays off
- It's Not All Rainbows and Puppies





What Didn't Go So Smooth

- Matching Rules: What does the business REALLY want?
- Management changes = restart on buy-in
- Tools focus vs. process focus
- Hyper-optimized vs. Out-of-the-box





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